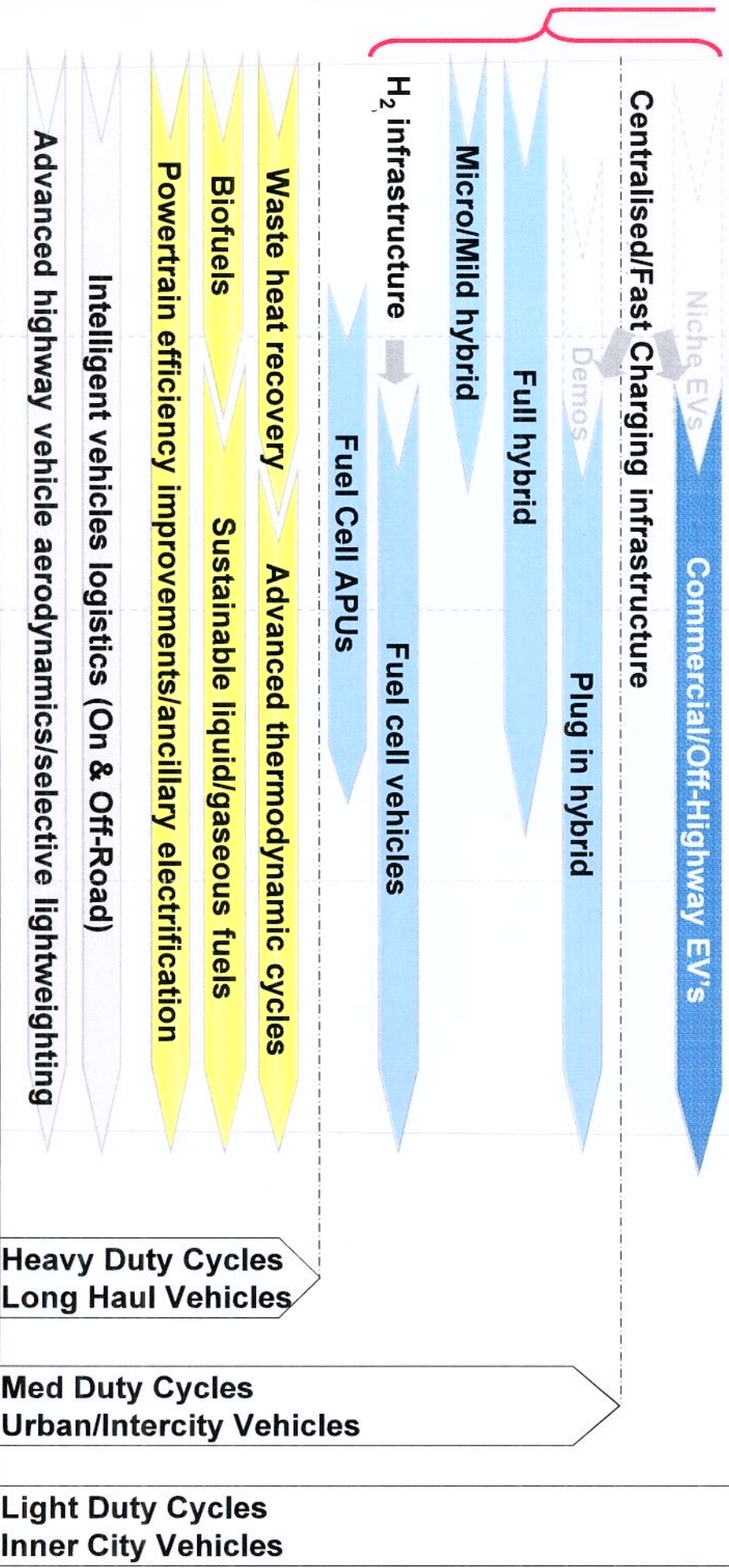


Long term low carbon Commercial Vehicle & Off-Road roadmap features parallel technology streams depending on duty cycle

Breakthrough in energy storage



Air Quality Improvements

CO₂ and GHG reduction

GHG - greenhouse gas

Drivers

CO₂ reductions limited by emissions regulation

"Zero" Emissions